



QP CODE: 23701556

Reg No	:	
Name	:	

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

Third Semester

Faculty of Management Science

ELECTIVE - MB830303 - PROJECT MANAGEMENT

2019 Admission Onwards

F0E29B3C

Time: 3 Hours Maximum Marks: 60

Part A

Answer any five questions. Each question carries 2 marks.

- 1. List out the stakeholders of a project.
- 2. What do you mean by Project Planning?
- 3. What is the difference between Market Risk and Firm Risk?
- 4. Give two methods to present a schedule.
- 5. What are the limitations of Gantt Chart?
- 6. Define Project Monitoring.
- 7. What is conflict in Project Management?

 $(5\times2 = 10 \text{ Marks})$

Part B

Answer any five questions. Each question carries 6 marks.

- 8. Contrast win-lose negotiation with win-win negotiation and explain why the latter is so important in project management.
- 9. Explain the various tasks involved in generation and screening of a project ideas.
- 10. Explain functional organisation and its suitability in project management.
- 11. Differentiate between project control and project management.
- 12. Explain Earned value chart.



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- 13. Write short notes on a) Cost Performance Index (CPI) b) Schedule Performance Index (SPI) c) Time Performance Index (TPI) d) Cost-Schedule Index (CSI)
- 14. Explain premature termination of a project.

 $(5 \times 6 = 30 \text{ Marks})$

Part C

Answer any **two** questions. Each question carries **10** marks.

Question number 17 is compulsory.

- 15. Using a project, you are familiar with, and with reference to skills identify and categorize the technical skills, project management skills, leadership skills and entrepreneurial skills that are used to guide your projects to success.
- 16. Explain the methodology of project evaluation and discuss the various steps in project audit.

Compulsory Question

17. Many projects have significant dependencies on work outside your control. What techniques can you use when building a schedule to reduce the risk of those dependencies? How should you engage with the people responsible to build a schedule that makes both teams successful?

 $(2 \times 10 = 20 \text{ Marks})$

